

FISHING SECTOR

President signals urgent reforms as Namibia's fishing sector faces mounting pressures

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Nelson Ashipala appointed ECB Head of Communication and Stakeholder Engagement

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THE

BRIEF

News Worth Knowing



Namibia targets increase in foreign student enrolment

WEDNESDAY 22 APRIL 2026

MAIN STORY

Namibia targets increase in foreign student enrolment

Namibia is stepping up efforts to increase foreign student enrolment as it seeks to position itself as a regional academic hub under the newly launched SHINE project.

International students currently make up just three percent of total enrolment, well below the Southern African Development Community (SADC) benchmark of at least five percent. Government now wants to close that gap as part of a broader push to open up the country's higher education system.

Minister of Education, Innovation, Youth, Sports, Arts and Culture, Sanet L. Steenkamp, said Namibia is actively targeting students from across the region and beyond.

"We are positioning Namibia as a destination for international students. The three percent shows there is significant room to grow, and we are focused on attracting students who want quality education and opportunities to collaborate," she said.

Steenkamp said increasing foreign student numbers will not only boost enrolment, but also strengthen the global competitiveness of Namibia's universities and graduates, while supporting



Crucial Dates

- **Bank of Namibia Monetary Policy announcement dates:**
 - * 29 April 2026
 - * 17 June 2026
 - * 12 August 2026
 - * 29 October 2026
 - * 10 December 2026
- **Namibia Oil and Gas Conference 18–21 August 2026 in Windhoek**

knowledge exchange.

She added that the strategy will extend beyond Windhoek, with towns such as Katima Mulilo, Nkurenkuru and Lüderitz expected to play a role in expanding access to higher education and hosting students.

The SHINE project also aims to promote “internationalisation at home”, ensuring that local students benefit from global academic standards, partnerships and exposure, even if they do not study abroad.

The initiative brings together local institutions, including the University of Namibia, Namibia University of Science and Technology, the International University of Management and Welwitchia University, alongside European partners to strengthen collaboration, research and student mobility.

European Union Ambassador to Namibia, Ana Beatriz Martins, said the project reflects growing cooperation between Namibia and Europe in higher education and research, supported through the EU’s Erasmus+ programme.

“Education and research help drive development. They equip people with skills, strengthen institutions and enable countries to respond to

global challenges,” she said.

Martins added that Namibia’s participation in international scientific initiatives, such as the planned Africa Millimetre Telescope, supports its ambition to become a recognised destination for academic and research excellence.



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Nekundi gives airlines six months to cut domestic airfares or face regulation

Minister of Works and Transport Veikko Nekundi has warned airlines operating in Namibia that they have six months to significantly reduce

domestic airfares or face government regulation.

Speaking at the official opening of Aviation Week Africa 2026 in Windhoek, Nekundi criticised the high cost of local flights, citing a recent example where a one-way ticket to Ondangwa exceeded N\$9,000.

He said domestic air travel should not cost more than regional routes, noting that flights to destinations such as Cape Town are often considerably cheaper.

“You must reduce these

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prices. Otherwise, you will force me to amend the law and regulate fares, as we do in the taxi industry. This situation cannot continue. You must bring the prices down. Either you act, or I will be compelled to regulate. You have six months to address this issue. If nothing changes, I will intervene,” Nekundi said.

His warning comes as government moves ahead with plans to revive the national airline, Air Namibia, through strategic partnerships by the end of 2026.

Nekundi said Namibia is also investing in aviation infrastructure, including upgrades to navigation systems and broader transport networks, to improve connectivity.

“Improved connectivity will unlock economic opportunities, support tourism, and facilitate intra-African trade and investment,” he said.

The minister’s remarks come as Namibia

positions aviation as a key driver of economic growth and regional integration.

Addressing delegates at the conference, Nekundi said a well-functioning aviation sector is essential to advancing Namibia’s role within the African Continental Free Trade Area (AfCFTA).

He also highlighted Namibia’s participation in the Single African Air Transport Market (SAATM), an initiative aimed at liberalising air travel across the continent.

“Aviation is a critical enabler of economic development. It connects nations, facilitates trade, promotes tourism, and strengthens regional integration. Namibia’s aviation priorities are aligned with our National Development Plan and Vision 2030. We serve as a logistics hub and transit gateway for our landlocked neighbours, including Zambia and Botswana,” he said.



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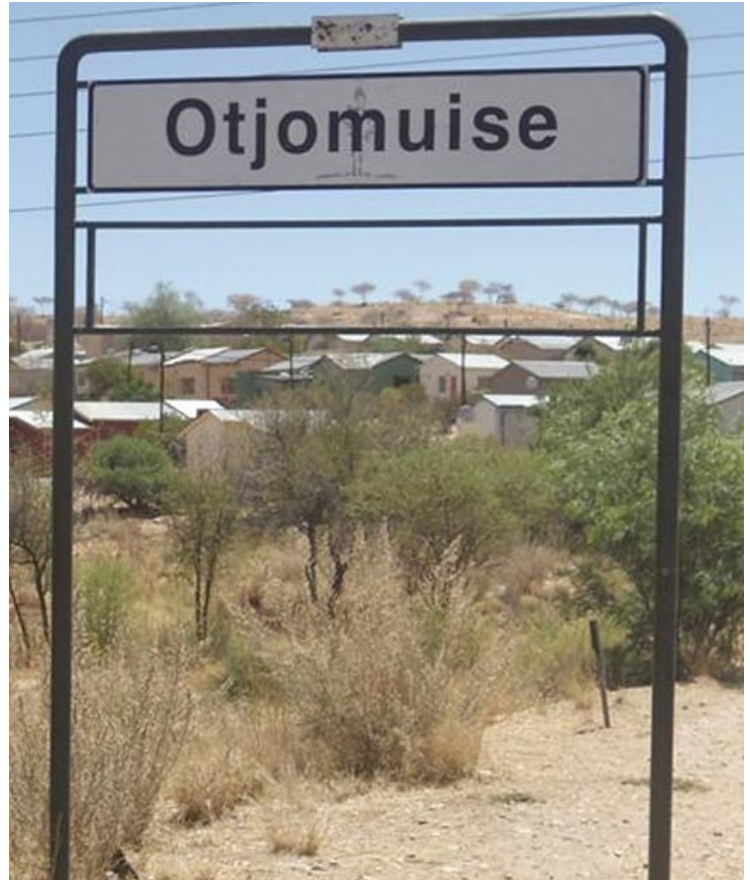
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304 Otjomuise houses to be completed by September 2026

The Ministry of Urban and Rural Development (MURD) says construction of the remaining 304 housing units at Otjomuise Extension 10 in Windhoek is progressing, with practical completion scheduled for 30 September 2026.

The project forms part

of the government-funded Mass Housing Development Programme (MHDP), which includes 362 units comprising standalone houses and apartment blocks.

MURD Executive Director Wilhelmine Shivute said the ministry is working with the Ministry of Works and Transport and a

multidisciplinary team of engineers to design and install essential bulk services.

“Without these services, the houses cannot be occupied, as residents would lack access to critical infrastructure,” Shivute said.

A total of 58 units have already been completed and handed over to the National Housing Enterprise (NHE), which will allocate them to beneficiaries once the City of Windhoek finalises sectional titles.

“To date, 58 housing units in Windhoek have been completed and were officially handed over on 14 November 2025. The National Housing Enterprise has been mandated to allocate these houses to beneficiaries; however, the transfer process is still pending, as it awaits the finalisation of sectional titles by the City of Windhoek,” she said.

Government has appointed a new contractor to complete the remaining units, which are at advanced stages of construction but are not yet connected to sewer, water and electricity networks.

“Government is making every effort to expedite completion of the remaining works so that the project can reach practical completion and the houses can be made available for occupation as soon as possible,” Shivute said.

The ministry also urged the public to refrain from vandalising the properties to allow the contractor to complete the outstanding work. Once finished, the NHE will allocate the houses to individuals on the waiting list.

“The Government remains

committed to creating opportunities for decent and affordable housing for Namibians,” Shivute said.

She added that this commitment is being pursued through partnerships with institutions such as the National Housing Enterprise, the Shack Dwellers Federation of Namibia (SDFN), and various public-private initiatives, including the Informal Settlement Upgrading Housing Project in Windhoek.

“This is being pursued through the Ministry of Urban and Rural Development, local authorities and regional councils, as well as through partnerships with institutions such as the NHE, the SDFN and various public-private partnerships,” Shivute said.

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The quiet doubt behind high performance and growth

By Chaze Nalisa-Jagger

Self-doubt is a feeling, not a fact. Let's talk about imposter syndrome.

About five years ago, I wrote a piece on imposter syndrome. A recent conversation with a friend reminded me how some professionals quietly struggle with it. That exchange also led me to reflect on my own journey, so I thought I would revisit the topic, this time with more lived experience.

At 22, I began my career as a learning facilitator, still wet behind the ears and one month shy of my graduation. To some, I was just a kid. Yet I often stood before trainees twice my age, many with more years of work experience than I had been alive. I facilitated sessions on topics I had encountered mainly in textbooks and lecture halls rather than in practice.

This reality often created an internal tension between self-doubt and purpose. A question lingered quietly in my mind. How can I guide others in areas I am still learning myself?

In time, I came to understand an important truth. A facilitator is not required to know everything. The role is to create an environment for learning, guide discussion, ask meaningful questions and help others draw from their own knowledge and experience.

This shift in perspective changed everything. At the time, it did not feel like a major challenge. I was still early in my career and confidence was still



Imposter syndrome is the internal experience of doubting your abilities, achievements or even your right to occupy the space you have earned.

developing. Confidence did not come from age or from having all the answers. It came from understanding my role, trusting my preparation and showing up consistently and authentically. About three years into my career, I completely overcame imposter syndrome, having learned to recognise it early and counteract it before it could take hold.

Over time, through my work, I have encountered highly experienced professionals who still struggle with self-doubt. It made me realise this is something we do not talk about enough.

Understanding Imposter Syndrome

Imposter syndrome is the internal experience of doubting your abilities, achievements or even your right to occupy the space you have earned. It is the persistent feeling that, despite evidence of competence, you are a fraud and that sooner or later others will find out. A person may be qualified, capable

and respected, yet still feel undeserving of success.

It often sounds like this:

“I only got this opportunity because I was lucky.”

“I am not experienced enough to be here.”

“Everyone else knows more than I do.”

“Soon they will realise I am not as capable as they think.”

“I need to know everything before I can lead.”

These thoughts can appear at any stage of life or career, regardless of experience or position. It is especially common among capable, ambitious and growth-oriented individuals. Those who care deeply about doing well, making an impact and meeting high standards are often the same people who quietly question whether they truly belong.

How It Commonly Shows Up

Many assume imposter syndrome only affects beginners. In reality, it appears when people are stretched or placed in unfamiliar environments. It can surface during moments of visibility, responsibility, achievement or growth.

It is commonly experienced when someone is the youngest in the room, leading more experienced colleagues, recognised for potential, working in a high-performing environment or expected to contribute at a higher level. Frequent comparison with others can also intensify these feelings.

At its core, imposter syndrome is less about ability and more about perception.

It does not always appear as obvious insecurity.

It sometimes hides behind behaviours that seem productive or professional, such as, overpreparing due to fear of being exposed, perfectionism, difficulty

accepting praise, constant comparison, staying silent despite having valuable input, working excessively hard to prove worth, avoiding opportunities due to feeling unready and attributing success to luck rather than effort or ability.

How Then Does One Manage Imposter Syndrome?

Some professionals eventually overcome imposter syndrome, while others continue to manage it throughout their careers. Even when it cannot be eliminated entirely, the goal is to keep showing up, learning and contributing despite it.

- Recognise imposter syndrome for what it is. Self-doubt is a feeling, not a fact.
- Focus on contribution. It is not necessary to know everything to add value.
- Accept that growth can feel uncomfortable before it becomes familiar.
- Keep a record of achievements, feedback and positive outcomes to ground your perspective.
- Reduce comparison with others. Your journey, strengths and progress are unique.
- Embrace authenticity. People respond to sincerity, humility and consistency more than perfection.

In many cases, the very feeling that creates doubt is also a signal of growth and professional development. The discomfort may simply be the stretching that comes with it.

Brené Brown reminds us, “Talk to yourself like someone you are responsible for helping.”

** Chaze Nalisa-Jagger, Head of Human Resources, IntraHealth Namibia*



President signals urgent reforms as Namibia's fishing sector faces mounting pressures

Government has moved to confront mounting challenges in Namibia's fishing industry, with President Netumbo Nandi-Ndaitwah signalling the need for urgent policy and operational reforms amid concerns over jobs, declining activity and resource sustainability.

During a working visit to Walvis Bay, the President said the sector, long regarded as a cornerstone of the economy, is facing

a period of transition that is reshaping employment patterns and business conditions.

"We recognise that the industry is not what it used to be. Over the years, changes have taken place, some necessary, others difficult, affecting jobs, livelihoods and the daily realities of many Namibians," she said.

The engagement with industry players comes as government seeks to gather first-

hand insight from companies and workers to inform decisions under the Sixth National Development Plan (NDP6).

“We are here to get direct input from the industry’s main role players. This is about understanding what is working and what is not,” Nandi-Ndaitwah said.

The visit reflects growing concern within government over the sector’s trajectory, particularly its ability to sustain employment and continue contributing to foreign exchange earnings and food security.

While reaffirming the importance of the fishing industry, the President made it clear that policy alone will not resolve the sector’s challenges without practical, coordinated responses.

“We are not here to play a blame game. We have come to listen with an open mind,”

she said.

Sustainability risks also emerged as a central issue, with pressure on fish stocks raising questions about long-term viability.

“There are growing concerns around the sustainability of fish stocks, and this requires our collective attention,” she said.

As part of the visit, the President is inspecting key operations, including monitoring systems, research vessels and processing facilities, in an effort to assess conditions across the value chain.

The outcome of the engagement is expected to shape targeted interventions aimed at stabilising the industry, protecting jobs and ensuring that resource management supports long-term growth.

“Namibia remains fully committed to a strong, sustainable and inclusive fishing industry,” Nandi-Ndaitwah said.



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Bank of Namibia reshuffles senior leadership in latest round of appointments

The Bank of Namibia has announced a series of senior leadership changes, including new appointments and redesignations, as it moves to strengthen its executive bench and adapt to evolving demands on the central bank.

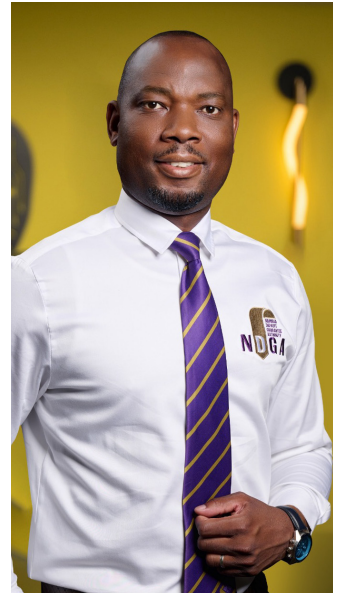
The reshuffle follows the recent appointment of Deputy Governor Nicholas Mukasa and comes amid broader management movements, including the secondment of Florette Nakusera to the Macro-Economic and Financial Management Institute of Eastern and Southern Africa (MEFMI).

The central bank said the changes form part of a deliberate strategy to rotate leadership, retain institutional knowledge and build cross-functional expertise across its senior ranks. The approach is aimed at

reducing concentration risk, improving succession planning and enhancing organisational flexibility.

Among the key appointments, Moudi Hangula has been named Director of Legal, Governance, Risk and Compliance. She previously served as Oshakati Branch Manager and earlier as a Principal Analyst in the National Payment Systems Department. Hangula is an admitted legal practitioner of the High Court and holds qualifications from the University of Namibia, the University of the Witwatersrand and Stellenbosch University.

Anthea Angermund has been appointed Director of Financial Markets, bringing nearly 15 years of experience across stockbroking, private equity and asset management. She has served as Deputy



Director of Investments and Domestic Markets since 2022 and is a Chartered Financial Analyst.

Helvi Fillipus takes up the role of Economic Advisor in the Governor’s Office. She has held positions in both the Research and Financial Markets departments and currently serves on the Bank’s Monetary Policy Committee. Her experience spans monetary policy, economic research and capital markets.

Petrus Shifotoka has been seconded as Head of the Namibia Deposit Guarantee Authority. With 15 years at the central bank, he has worked across research, financial sector development and macroprudential surveillance, most recently as Deputy Director of Bank Resolution and Deposit Insurance.

The Bank has also redesignated Ancois Plaatje as Director of Financial Stability and Macroprudential Oversight, reflecting her more than two decades of experience in banking supervision and financial stability.

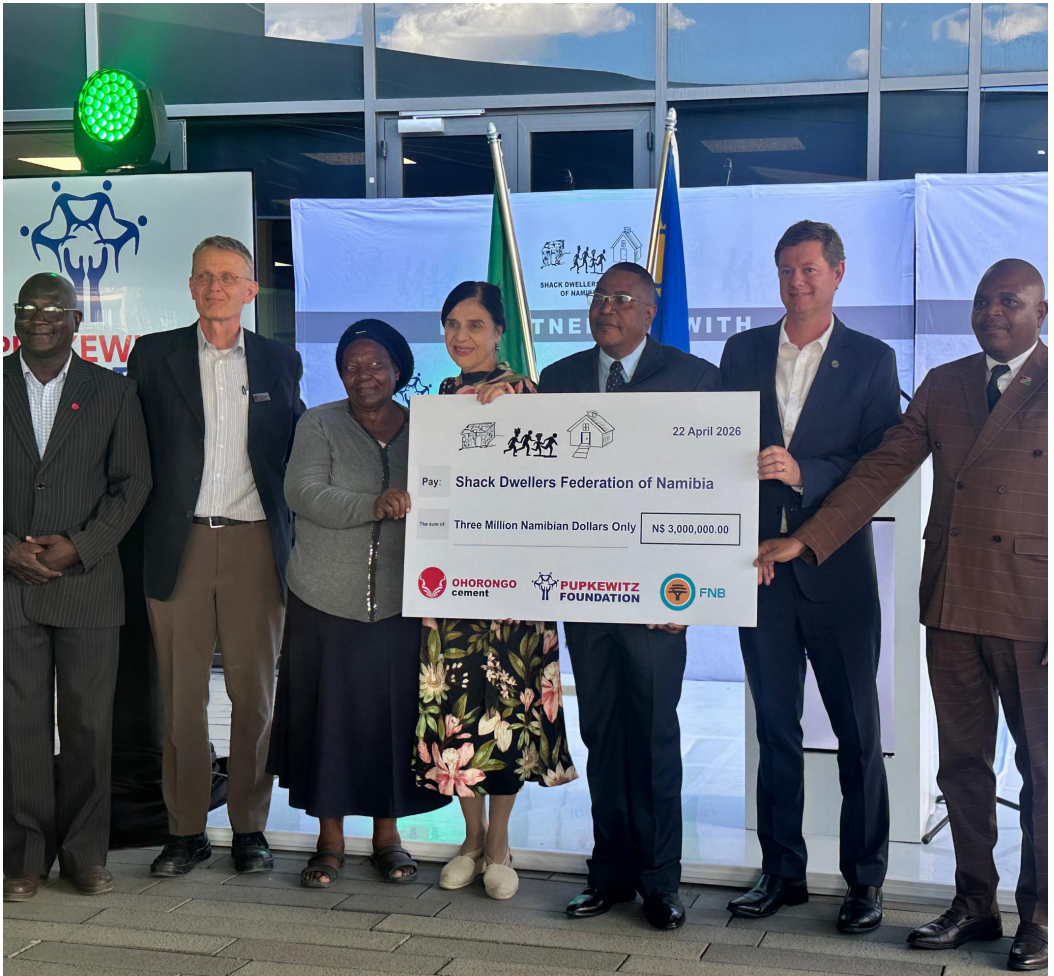
Magreth Tjongarero has been

redesignated Director of Banking Supervision. She brings 24 years of experience in auditing, risk management and business continuity, with the Bank highlighting her role in supporting a more resilient and inclusive financial sector.

Bank of Namibia Governor Ebson Uanguta said the changes reflect a forward-looking approach to building institutional depth.

“These leadership changes reflect the Bank’s deliberate and forward-looking approach to building institutional depth and resilience. By broadening our senior leaders’ experience and strengthening cross-functional expertise, we are positioning the Bank to respond effectively to an increasingly complex economic environment,” he said.

The central bank said the appointments position it to continue delivering on its mandate of maintaining monetary and financial stability, while strengthening its capacity to respond to emerging risks and support financial sector development.



Shack Dwellers builds 536 homes worth N\$23.6m through private partnerships

The Shack Dwellers Federation of Namibia has delivered more than 530 houses valued at over N\$23 million over the past decade through partnerships with FNB Namibia, via the FNB Foundation, the Pupkewitz Foundation and Ohorongo Cement.

Speaking at a sponsorship event, Special

Adviser to the Minister of Urban and Rural Development, Boniface Mutumba, said a further 60 houses will be constructed over the coming year in selected urban centres, including Karasburg, Oshakati and Otjinene.

“I am informed that, through private sector funding, the partnership between Ohorongo Cement, FNB and the Pupkewitz

Foundation has financed the construction of 532 houses countrywide at a cost of N\$26.5 million,” he said.

Each partner has reaffirmed its annual contribution of N\$1 million for the next year, bringing total annual support to N\$3 million.

The funding is used to support housing construction through access to building materials, technical assistance and community-driven savings schemes.

FNB Commercial Chief Executive Phillip Chapman highlighted the impact of the initiative in Gobabis, where more than 1,100 plots have been serviced in the Freedom Square informal settlement. Nationally, he said, about 3,300 homes are currently under construction through the Federation’s efforts.

“In Gobabis, we have seen the impact of this work through the servicing of over 1,100 plots in the Freedom Square informal settlement. As we speak, that impact is growing across the country, with 3,300 homes currently under construction thanks

to the Federation’s work. As a long-standing partner, these are the outcomes we want to see scaled and replicated across Namibia,” he said.

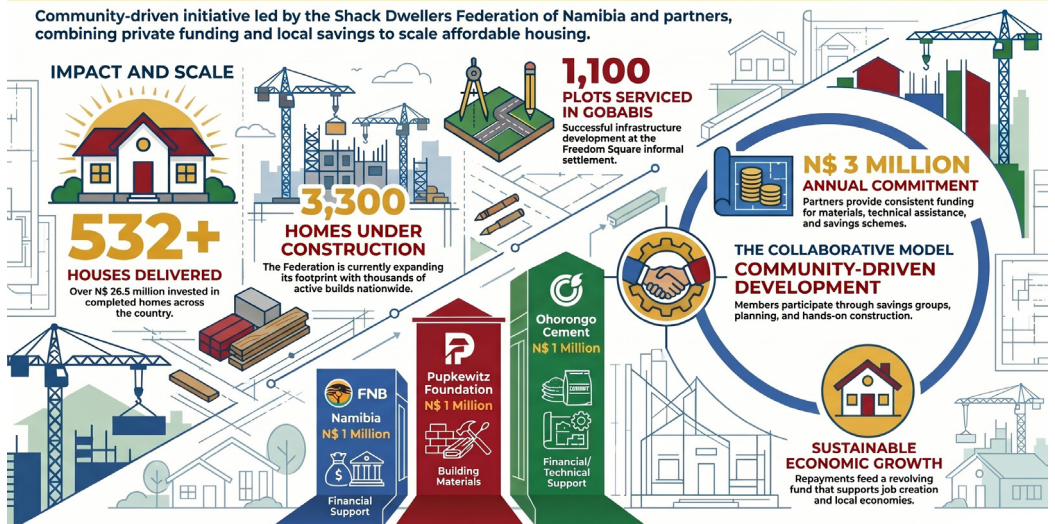
Pupkewitz Foundation Chief Executive Meryl Berry said the foundation provides consistent support through an annual contribution of N\$1 million in building materials, distributed via 23 Pupkewitz Megabuild branches nationwide.

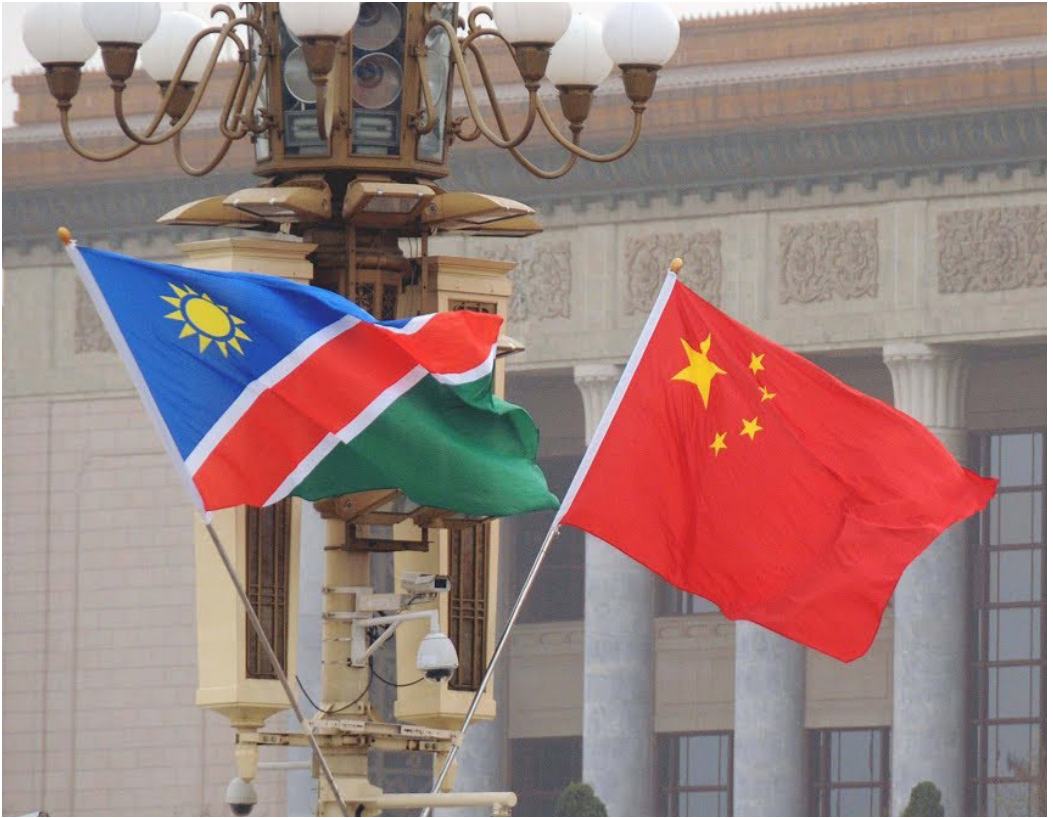
“Funds are responsibly managed, outcomes are measurable, and repayments reinforce a revolving fund that continuously expands its reach. Beyond housing delivery, the model stimulates local economies, supports job creation and enables asset formation for low-income households,” she said.

She added that the Federation’s model is rooted in community participation, with members contributing through savings groups and actively involved in planning and construction. This approach has helped maintain affordability and ensure projects respond to local needs.

Architects of Hope: Namibia’s Communal Housing Revolution

Community-driven initiative led by the Shack Dwellers Federation of Namibia and partners, combining private funding and local savings to scale affordable housing.





Namibia targets China market with biltong, mutton, goat meat and seafood products

Namibia is moving to expand its agricultural exports to China by introducing new products, including biltong, mutton, goat meat and premium seafood, as part of efforts to deepen trade ties and diversify its export base.

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Minister of International Relations and Trade Selma Ashipala-Musavyi said the initiative builds on the country's established beef trade and aims to increase both the volume and range of Namibian products entering the Chinese market.

"Our meat is performing very well, which is why we now want to begin exporting mutton and goat meat. Our sanitary standards are very high, and Namibian meat is fully traceable from farm to fork," she said.

She added that Namibia is also looking to introduce processed products such as sausages and dried meat, including biltong, alongside seafood exports such as oysters and abalone.

"I am confident these products will find a market in China. Our seafood is of exceptional quality and has strong export potential," she said.

The expansion is supported by the introduction of zero-tariff treatment for Namibian exports from 1 May 2026, a move expected to strengthen trade flows and

improve access for local producers.

Government said the removal of tariffs is also expected to support Namibia's industrialisation drive by encouraging local processing of agricultural products into higher-value exports.

Ashipala-Musavyi said the strategy is aimed at reducing reliance on raw commodity exports while creating opportunities for value addition, job creation and broader economic growth.

"I believe this will enhance industrialisation and improve access to the Chinese market. It has the potential to accelerate development in Namibia and across Africa," she said.

She added that Namibia will leverage the Port of Walvis Bay to increase trade volumes and strengthen its position as a regional logistics hub.

"As a coastal country, many of our landlocked neighbours depend on our ports. Increased trade will translate into more activity at Walvis Bay as goods move through our facilities," she said.

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Beyond future-proofing: Resilience as an investment case for road infrastructure

By Ndeyapo Ekanjio

Road infrastructure is often described as the backbone of economic development. Yet in today's capital constrained and climate uncertain world, it must be more than functional.

It must adapt to pressure and increasingly, attract investment. Global economic volatility, shifting energy markets and rising pressure on fuel levies that fund road maintenance and rehabilitation are reshaping how road network systems are financed and sustained.

At the same time, climate change is intensifying infrastructure risks, making resilience not only an environmental concern but an economic necessity.

For Namibia, these dynamics are particularly relevant as the country strengthens its position as a regional logistics hub. The demand for efficient and climate resilient infrastructure is growing.

Roads and transport corridors must not only keep regional trade moving but also ensure reliable local access, connecting rural and peri-urban communities to markets, services and economic opportunities.

Increasingly, however, the ability to deliver on these ambitions depends on how well infrastructure aligns with resilience, sustainability and risk management.

The key question is no longer just whether infrastructure functions at a regional level, but whether it is inclusive



Across the continent, development finance institutions are increasingly prioritizing climate-resilient transport infrastructure.

at the local level and capable of earning long term investor confidence.

The New Dynamics of Investment

An important shift is taking place in investment decision-making. Investors are now balancing profitability with sustainability, accountability and long-term resilience.

At the center of this shift is climate risk, now widely recognized as a financial risk rather than a distant environmental concern.

Infrastructure that does not account for changing climate conditions through its design, planning or maintenance introduces uncertainty. This uncertainty is increasingly becoming difficult for Institutional Funds, Commercial Lenders and Development Finance Institutions to absorb.

As a result, risk is being assessed more rigorously and priced more explicitly. Projects that overlook climate

variability, lifecycle maintenance or operational efficiency are more likely to face higher financing costs or struggle to secure funding altogether. In contrast, infrastructure that demonstrates strong climate resilience and environmental safeguards are better positioned to attract long-term capital.

In simple terms, resilience is beginning to shape not only what gets funded, but also on what terms.

Why Reliability Matters

At its core, investment is built on confidence. Beyond financial returns, investors need assurance that infrastructure assets will perform consistently over time.

In Namibia's case, where trade and economic activity are heavily dependent on road networks, reliability is essential. When roads deteriorate prematurely, the impact extends beyond operations into financial risk. It creates uncertainty, which in turn reduces investor confidence.

A road network with rising maintenance backlogs becomes more expensive to sustain over time.

Similarly, infrastructure exposed to climate risks such as flooding or sea-level rise raises questions about long term viability. These risks are no longer theoretical; they directly influence how infrastructure is valued. Building resilience through better planning, stronger design standards and consistent maintenance reduces these risks. As risk decreases, confidence increases. Reliability therefore becomes more than an operational outcome; it becomes a signal to investors.

Insights from Across Africa

Across the continent, development finance institutions are increasingly prioritizing climate-resilient transport infrastructure.

In Kenya, partners such as the Global Center on Adaptation, Agence Française de Développement and the European Union have supported the integration of climate risk assessments into major infrastructure projects, including the Nairobi-Mombasa corridor. These efforts include improved drainage systems, reinforced bridges and more durable road surfaces designed to withstand extreme rainfall and heat stress.

In Mozambique, where cyclones and flooding have repeatedly damaged infrastructure, financing from institutions including the World Bank through the Pilot Program for Climate Resilience has supported the rehabilitation and climate-proofing of key transport corridors. This includes elevated road sections, improved drainage systems and more resilient pavement designs. In parallel, technical support under the Transport Corridors for Economic Resilience Project is strengthening climate risk mapping and vulnerability assessments along the Nacala Corridor, improving how risks are integrated into planning and asset management.

In South Africa, climate resilience is increasingly being embedded into national transport planning, supported by institutions such as the African Development Bank and the Development Bank of Southern Africa.

Collectively, these interventions ensure transport systems remain functional during climate shocks while strengthening institutional capacity to integrate risk into infrastructure planning. They reflect a growing recognition that resilience is central not only to mobility, but also to economic stability and investor confidence.

A Defining Moment for Namibia

For Namibia, this moment presents both a challenge and an opportunity. The

questions surrounding infrastructure are becoming more direct:

- * Will it last?
- * Will it perform under changing conditions?
- * Can it be relied upon over time?

How convincingly these questions are answered will increasingly determine access to future investment.

Situated at the heart of Southern Africa's trade network, Namibia's four main corridors, The Trans-Kalahari, Trans-Caprivi, Trans-Cunene and Trans-Oranje serve as critical gateways for regional and global trade. However, recent disruptions have reinforced a key reality: The value of these corridors lies not only in connectivity,

but in resilience and reliability.

This was further highlighted by a regional disruption in early March 2026, when the collapse of a key bridge on the Zambia-DRC route stranded over 700 trucks. The incident exposed the vulnerability of interconnected supply chains, with delays, rising transport costs and rerouted traffic creating widespread disruption. While regional in nature, it reflects a broader risk that also applies to Namibia's own position within a highly integrated logistics system. It also reinforces Namibia's growing role, not just as a transit corridor, but as a stabilising force within Southern Africa's logistics architecture as trade flows deepens.

At the same time, transport resilience depends not only on major corridors but also on feeder roads that connect rural and peri-urban areas to these systems. These access routes are critical for enabling farmers, small businesses and communities to participate in broader markets, ensuring that the benefits of trade are more inclusive. Without them, even strong corridors risk operating in isolation, limiting their developmental impact.

In this context, Namibia's opportunity is clear; to strengthen its position as a dependable logistics hub that supports both national inclusion and regional growth amid changing climatic conditions.

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KEYNOTE SPEAKER:
H.E. LUCIA WITBOOI
VICE PRESIDENT OF THE REPUBLIC OF NAMIBIA

HON. GAYTON MCKENZIE – GUEST SPEAKER

VIP TABLE: N\$40,000

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resilience and investment. Infrastructure that can withstand shocks and perform reliably reduces risk, which in turn builds confidence and ultimately unlocks investment.

In the end, it is not only about what is built, but how well it endures under increasing climate pressures.

Namibia already stands out for maintaining one of the most efficient and well managed road networks in Africa. However, sustaining this position will require more than public financing alone, particularly as external shocks and pressure on fuel levy continue to reshape how infrastructure is funded and maintained.

This reality reinforces the need to broaden the financing base and deepen investment in climate-resilient transport

infrastructure capable of withstanding both physical and financial shocks. It also calls for a shift in perspective; viewing the road network not only as a public asset, but as an opportunity to attract private and institutional capital that strengthens long-term resilience and connectivity.

Ultimately, in a climate uncertain world, the true value of infrastructure lies not in kilometers built, but in how well those kilometers endure.

****Ndeyapo Ekandjo is an Environmental and Social Sustainability professional and a Certified International Sustainable Business Advisor with the International Association for Sustainable Economy. She writes in her personal capacity.***

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Nelson Ashipala appointed ECB Head of Communication and Stakeholder Engagement

Nelson Ashipala has been appointed Head of Stakeholder Engagement and Communication at the Electricity Control Board (ECB).

He brings more than 13 years of experience in public relations across sectors including tourism, research and transport.

In his new role, he is expected to strengthen relationships

with key stakeholders and enhance the visibility and credibility of the ECB.


Ashipala said he looks forward to contributing to an institution that plays a central role in ensuring a reliable and sustainable electricity supply in Namibia.

He added that his focus will be on deepening stakeholder engagement and supporting the continued growth of the organisation's public profile.

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